#### **Swiss Steel Group**

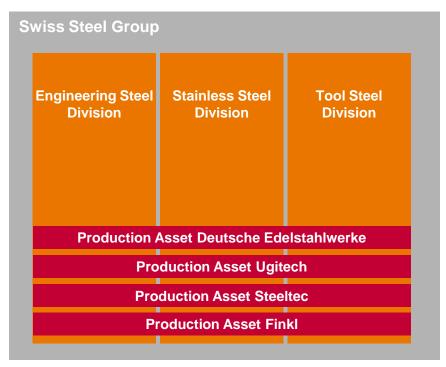
The partner for special steel solutions

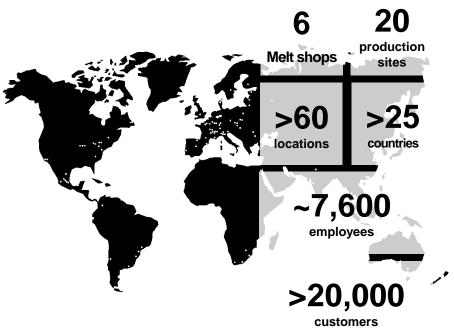






## We are one of the world's leading providers of individual solutions of special long steel – globally active, but local at your doorstep

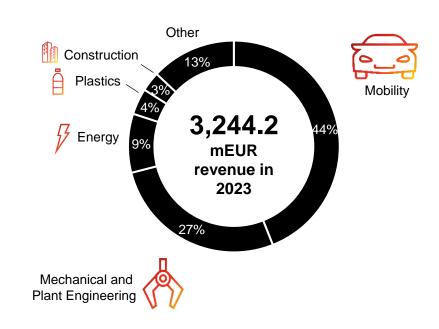






## As a leading player our offering includes steels in three product groups – shaping global industries







# Our production processes range from scrap collection and assortment to producing black and bright materials

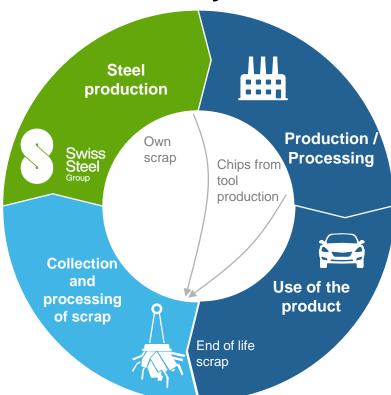




## Our use of scrap as a raw material shows: We are champions of Circular Economy







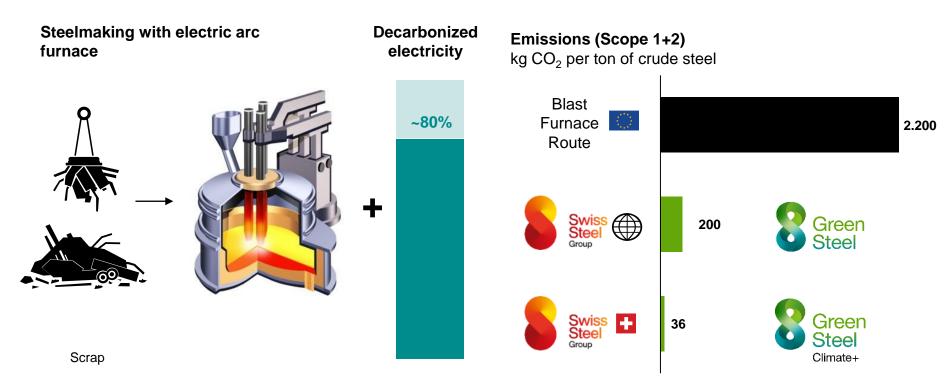
93%
Recycled metallic input materials

~2 mn
Tons of scrap
per year<sup>1</sup>

>100 Scrap types



## Thanks to producing exclusively with scrap and to using decarbonized power, our products are ,green by nature'





Source: SSG Corporate Strategy

## We continue to push ahead – Our SBTi targets have been approved: we will reach Net-zero emission by 2038

Swiss Steel Group is the first steelmaker to set SBTi targets in line with sectoral SBTi guidance for the steel industry (published in summer 2023). **But also to obtain targets validation (spring 2024)!** 







## Prestigious recognition – Swiss Steel Group wins the German Sustainability award in the category 'Metal Industry'

The German Sustainability Award is the largest and one of the most prestigious awards for sustainability in Europe, widely recognized as a symbol of excellence in corporate responsibility and environmental stewardship.

Swiss Steel Group wins the German Sustainability Award in the category 'Metal Industry' against ArcelorMittal, Benteler and Novelis.





## Strategy Program SSG 2025 – initiated to shape a leading and best-in-class Swiss Steel Group

### Resilience and Profitability



The foundation for increased profitability and future growth is resilience. We will strengthen our resilience by focusing on our core business and reassessing the future viability of our entities.

#### **Customer Centricity and Reliability**



To enable growth, we must understand and anticipate the needs and challenges of our customers. We are creating an integrated Swiss Steel Group that will increase efficiency and effectiveness, above all to better serve our customers.

### Innovation and Sustainability



Building on a strong foundation, Swiss Steel Group has the potential to **expand its market position in sustainable steel production.** As part of this, we empower our customers in their de-carbonization efforts to become leading sustainability champions.



## Annual Results 2023 – Weak markets and significant one-time losses lead to negative result

Sales volume

1,375

kilotons -17.3% vs. PY

Net working capital

826.2

million EUR -25.7% vs. PY

Net revenue

3,244.2

million EUR -19.9% vs PY

Net debt

828.6

million EUR -2.3% vs. PY

Adj. EBITDA

-40.9

million EUR 2022: EUR 217 million

Shareholders' equity

234.4

million EUR -55.8% vs. PY Free Cash Flow

85.4

million EUR 2022: EUR -53.7 million

**Employees** 

8,812

Headcount -10.6% vs PY



Together.

For a future that matters.